

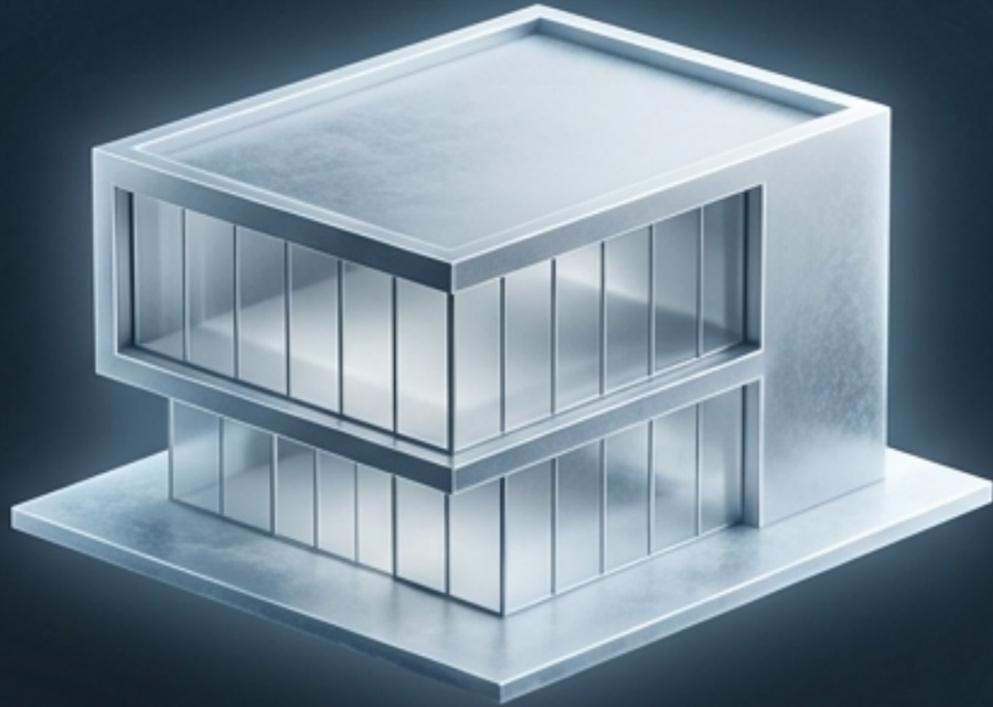


# The Thermal Energy Landscape of **Norway**

Integrating Waste Heat for a Resilient  
and Efficient Future.

**A blueprint for unlocking 20 TWh of hidden thermal energy.**

# 85% Electrified.



Norway has achieved near-complete decarbonisation of building heating, leveraging abundant hydropower to eliminate direct fossil fuel emissions.

# The Electrification Paradox.



Absolute dependency on the power grid. Winter thermal peaks create crippling grid strain and expose the economy to extreme electricity price volatility.

A climate solution has engineered a severe energy security challenge

# The Missing Link: District Heating

## 6.3 TWh

Current DH supplies just 4% of residential demand. Yet, it is the only viable infrastructure capable of bypassing the strained electricity grid to transport large-scale, low-grade thermal energy from industry directly to the built environment.

# Norway's Hidden Asset

20 TWh

The estimated volume of recoverable industrial waste heat generated annually in Norway.

This is not a theoretical maximum. It is a technically and economically feasible reality waiting for integration.

# The Scale of the Opportunity



The available waste heat is more than 3x greater than all currently delivered district heating, equating to 44.4% of total national residential demand.



## Metallurgy

High-temp (>100°C). Prime source of easily recoverable, high-quality heat from aluminium and silicon production.



## Data Centres

Low-temp (25-40°C). Highly consistent, year-round baseload. The fastest-growing thermal resource.



## Process Industries

Mixed-temp. Significant streams from oil processing, chemicals, and fish processing facilities.

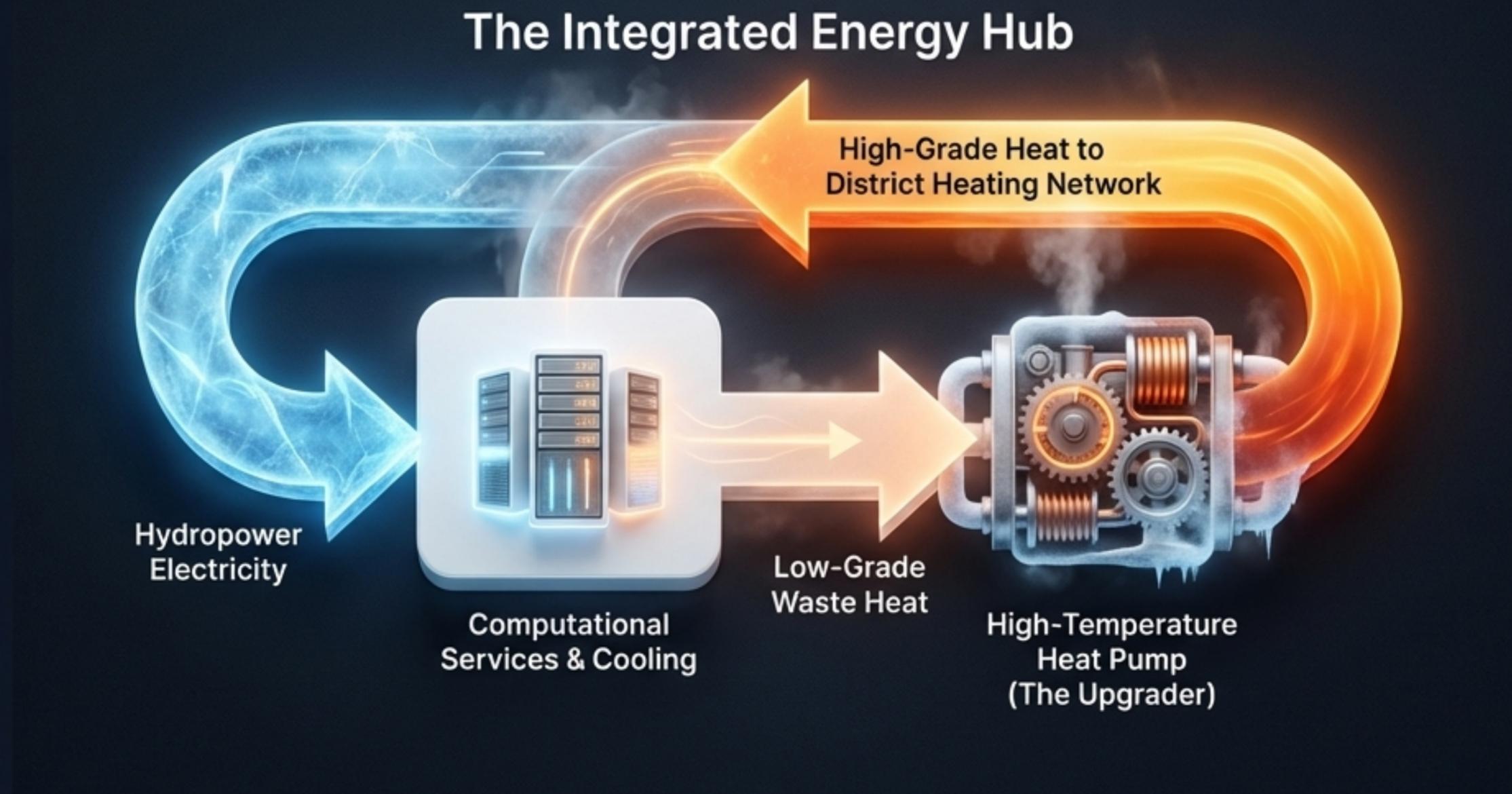
# The Cooling Catalyst

**9.0 TWh (2040)**

**0.8 TWh (2019)**

Over 90% of a data centre's energy is consumed to dissipate heat. This projected surge in electricity demand must be reframed: it is not just a grid burden, but the rapid construction of massive, continuous thermal refineries.

# The Symbiotic Loop



High-temperature heat pumps act as the crucial 'upgrade' mechanism, transforming low-grade data centre exhaust into high-value urban heating.

# The Technological Enablers Matrix

Thermal Grade	Core Technology	Primary Application
<b>&gt;100°C</b>	Direct Heat Exchange	Simple, highly economical transfer directly to network or industrial process.
<b>&lt;100°C</b>	High-Temperature Heat Pumps	The critical key for upgrading cooling exhaust and data centre outputs to usable thresholds (80-120°C).
<b>Variable</b>	Thermal Energy Storage (TES)	Insulated tanks and phase-change systems to bridge the gap between continuous industrial supply and peak winter demand.

The Geography of Symbiosis

**Proximity is profitability.**



Siting new, energy-intensive facilities (battery factories, land-based aquaculture, data centres) near existing industrial heat sources or urban DH sinks creates self-sustaining industrial ecosystems, minimising energy loss and infrastructure costs.

# The Policy Disconnect (Market Failure)

## Heavily Regulated.

Government enforces fossil fuel bans and taxes, actively steering consumption to clean sources.

## A Regulatory Vacuum.

The Norwegian Energy Act lacks a connection obligation.

High-capital, long-term thermal infrastructure is currently left to the mercy of short-term bilateral negotiations. The mismatch between industrial payback horizons (2-5 years) and grid-scale investment prevents integration.

# Reframing the Asset



# The Policy Imperative (I: Regulation)

<b>Dimension</b>	<b>Current Friction</b>	<b>Imperative Action</b>
Strategic Planning	Siloed electricity vs. heat planning.	Mandate the NVE to develop a cohesive National Heat Strategy integrating thermal zoning.
Legal Framework	Voluntary, complex bilateral negotiations.	Introduce a Connection Obligation for viable industrial facilities, alongside 'Right of First Refusal' for local district heating operators.

# The Policy Imperative (II: Economics & Data)

<b>Dimension</b>	<b>Current Friction</b>	<b>Imperative Action</b>
Capital Deployment	Mismatched payback periods between industry and infrastructure.	Task Enova to deploy targeted Financial Support to actively de-risk high-capital transmission pipelines and industrial heat pumps.
Information Asymmetry	Hidden resources; developers cannot build what they cannot see.	Mandate National Waste Heat Mapping, creating a public atlas to eliminate blind spots for investors and energy planners.



## The Circular Energy Economy

In an era of escalating electricity demand and climate volatility, 20 TWh of clean thermal energy is too valuable to vent into the atmosphere.

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By commercialising this hidden asset, Norway can fundamentally fortify its electric grid, insulate its economy, and pioneer the ultimate low-emission society.